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TAGS: PREL PGOV AF
SUBJECT: Terms of Reference for a Senior Civilian Representative to
Afghanistan

For the record, on December 31 the Afghan government approved the
following terms of reference for a Senior Civilian Representative to
Afghanistan.

Begin text.

Concept and Terms of Reference for a Senior Civilian Representative
to Afghanistan

The Senior Civilian Representative to Afghanistan will be the
multilateral face and voice of the international community to both
the Government of Afghanistan and all international donors and
organizations. The figure will provide political advice to ISAF and
OEF on military activities in theater. We seek a high profile,
senior-level European political figure for this role, which will
require coordinating, proposing, and implementing international
activities, including aid, in support of Afghan Government
priorities and mobilizing new resources from foreign capitals and
international organizations. To accomplish this role, the
Representative must:

     ¶1.   Direct all United Nations activities in Afghanistan as
SRSG, including UN efforts in Kabul and the rest of Afghanistan by
the pillars of the UN system responsible for activities there,
including humanitarian, economic and development work. Coordinate,
with the Afghan authorities, donor activity in Afghanistan itself,
and manage UNAMA.

     ¶2.   Be the principal multilateral civilian liaison with
NATO-ISAF and Operation Enduring Freedom with structures for this
liaison role.

     ¶3.   Operate within the framework of, and serve as the lead
international authority for the Afghanistan Compact and the
Afghanistan National Development Strategy, and co-chair with the
Afghan Government representative meetings of the Joint Coordination
and Monitoring Board (JCMB).

     ¶4. Work with the President of Afghanistan, the Afghan
Government at senior levels and the international community to forge
and maintain a common and comprehensive international strategy, in
order to ensure unity of international effort across Afghanistan.
Coordinate with other international institutions, non-governmental
organizations and donors, in and outside Afghanistan with respect to
development, humanitarian efforts, counternarcotics efforts and
governance. Seek in particular to assure support for programs in
all provinces, avoid duplication and share best practices, through
the management of a consultative board of heads of key international
organizations and/or heads of missions of major donor countries.

     ¶5.   Work with the Government of Afghanistan at senior levels to
effectively and accurately translate Afghan Government priorities
into a coherent, countrywide strategy for international support.

     ¶6.   While based in Kabul, travel extensively to international
capitals in order to meet with senior officials, mobilize additional
resources for Afghanistan, and coordinate diplomatic efforts for
maximum impact. The role will require leveraging personal prestige

and relationships to mobilize resources and enhance political will among international donors.

¶7. In coordination with the Afghan Government and in furtherance of the London Declaration and the Afghanistan Compact, facilitate regional cooperation with neighboring countries of Afghanistan, including through the Representative's contacts. Regular travel to the capitals of neighboring countries would be appropriate.

¶8. Represent the UN Secretary General, working as lead coordinator on international action with the EU and NATO at the highest levels. In order to make his dialogue with the Government of Afghanistan more productive, maintain a close coordination among Ambassadors and other international representatives in Kabul and Governments involved in working for the stability and development of Afghanistan.

In these and all activities, the Government of Afghanistan is the ultimate decision-maker for Afghanistan.

End text.

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